

The Director of Central Intelligence  
Washington, D.C. 20505

National Intelligence Council

29 March 1984

The Honorable Richard L. Armitage  
Assistant Secretary of Defense  
for International Security Affairs  
The Pentagon  
Washington, D.C. 20301

Dear Rich:

Many thanks for [redacted] talking to us about the use of estimates at the Department of Defense. I especially appreciate your taking the time to pursue this whole notion with your colleagues in ISA and to prepare yourself so carefully.

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As I mentioned, it seems to me that the remarks the three of you made deserve a wider audience than just the National Intelligence Officers. If you can do so without a significant investment of time I would be grateful if you would send me a copy of your prepared remarks so that I might insert them under your names as part of a single article in The Studies of Intelligence, perhaps for this coming winter. I would write simply an introductory paragraph and then reprint the remarks exactly as I was given them. Please give it some thought and if it is convenient, send them over when you get a chance. It is an important message for all of us.

Again, thanks for coming down.

~~Sincerely,~~

[redacted]

Robert M. Gates  
Chairman

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